## Role of Private Sector Engagement in PPR and Similar Transboundary Animal Diseases (TADs) Control and Eradication

Dr Ekhlas Hailat International Consultant <u>ekhailat@gmail.com</u> <u>ekhailat@yahoo.com</u> Regional Capacity Building Workshop for the Middle East: Empowering Public-Private Partnerships to Strengthen Private Sector Engagement in PPR Eradication" 9-11 December 2025, Amman, Jordan



Organisation mondiale de la santé animale

Organización Mundial de Sanidad Animal

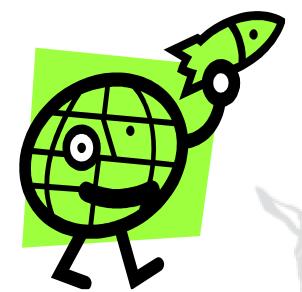
#### Transboundary Animal Diseases (TADs)

TADs are highly contagious livestock diseases that easily cross national borders, spreading rapidly and causing

- major economic losses,
- threatening food security,
- impacting trade and livelihoods,
- with severe socio-economic consequences
- potential public health risks

Examples: FMD, PPR, RVF, AI, ASF, Rabies, Brucellosis





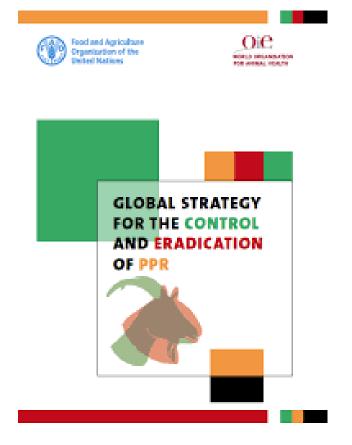
#### Peste des Petits Ruminants (PPR)



- PPR is a highly contagious viral disease affecting small ruminants, causing devastating economic losses, especially among pastoralist communities and smallscale livestock producers.
- The persistent presence of PPR in the Middle East underscores the importance of continued surveillance, vaccination, and regional cooperation to control and eventually eradicate these diseases.



#### The Global Eradication Programme (GEP)



The Global Eradication Programme (GEP) aims to eliminate PPR globally by 2030 through

- strategic partnerships,
- targeted vaccination,
- surveillance, and
- coordinated national and regional actions.



#### Public Sector, Private Sector, Public Private Partnership



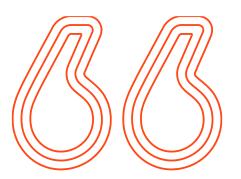
Public Sector: the part of an economy that is control the state.



Private Sector: the part of the national economy the under direct state control.

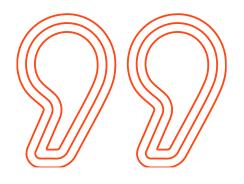
Public-Private Partnership: a joint approach in whic public and private sectors <u>agree responsibilities</u> an <u>resources</u> and <u>risks to achieve common objectives</u> deliver benefits in a sustainable manner.





Public-private partnership is a joint approach in which the public and private sectors agree responsibilities and share resources and risks to achieve common objectives that deliver benefits in a sustainable manner.

World Organization for Animal Health



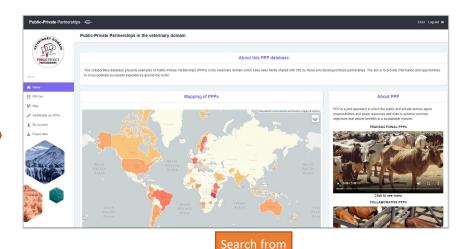


## Examples PPPs supporting disease control

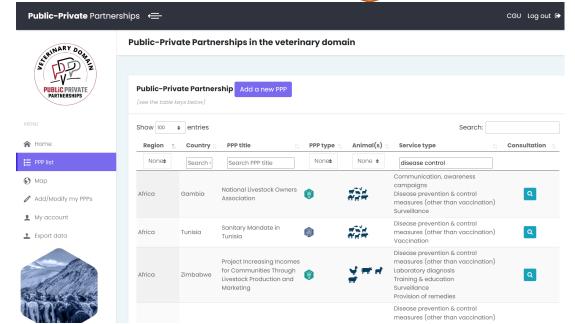
#### Step 1: www.woah-ppp-database.com



Step 2:
Access the WOAH PPP
Database by entering
your email.
If you wish to
add/modify your PPP
story, please register



the PPP List



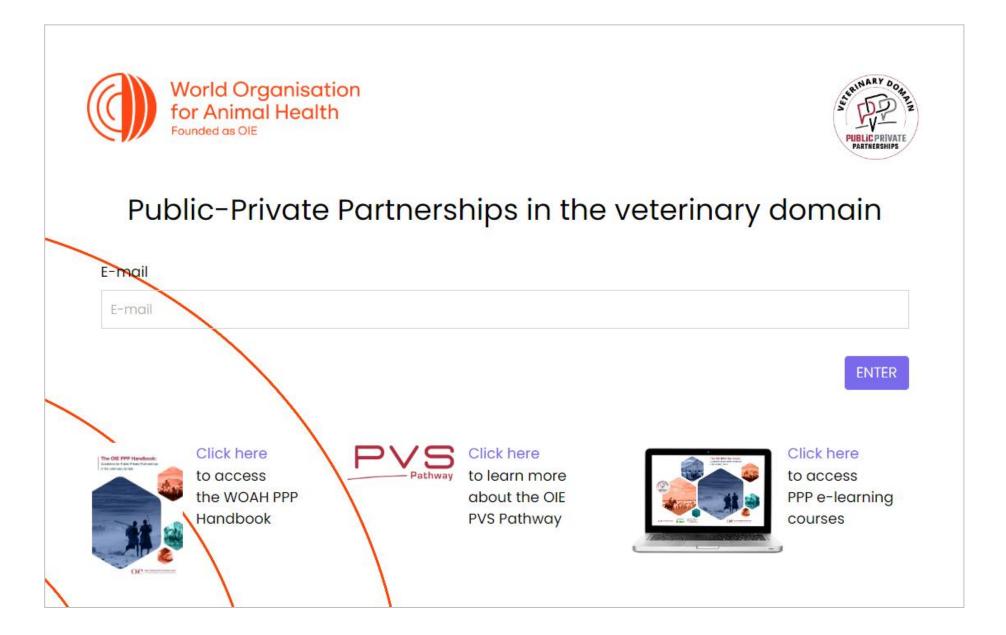


Open-access

**WOAH PPP Database** 

Step 1: Please go to www.woah-ppp-database.com

You can explore by entering your email.

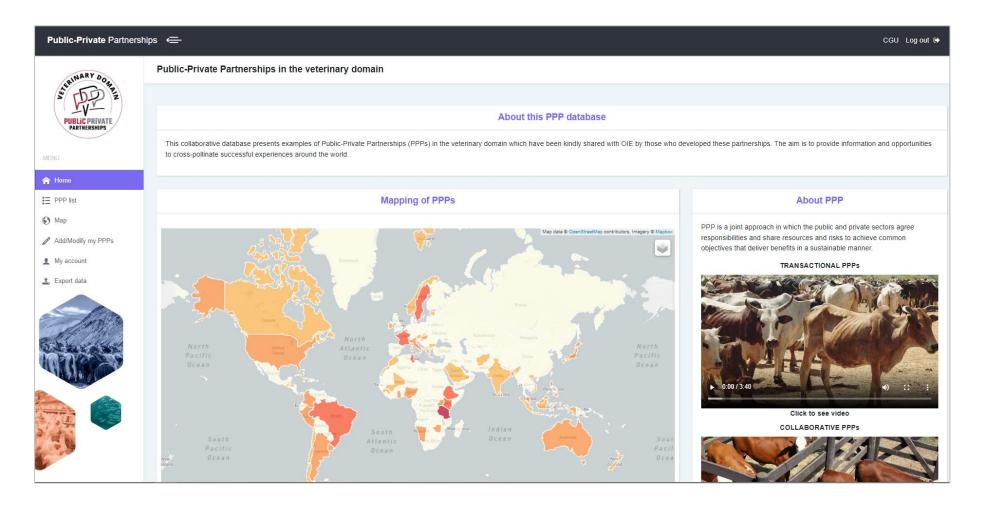




#### Step 2:

Access the WOAH PPP Database by entering your email, even if you don't have registered.

If you wish to add/modify your PPP story, please register first.



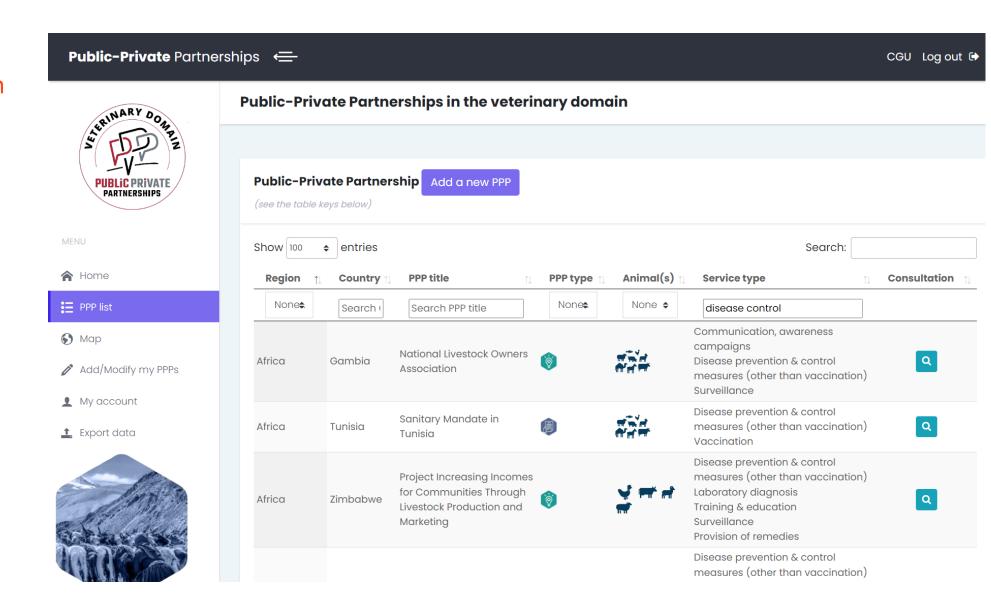


#### Step 3

You can search PPPs in the veterinary domain.

#### You can search by

- 1. Region
- 2. Country
- 3. PPP title
- 4. PPP Type
- 5. Animal (s) species
- 6. Service type
- 7. Detail of any PPP case updated in the database





OW 10 +	entries				Search:	
egion 1	Country	PPP title	PPP type	Animal(s)	Service type	Consultat
None‡	Search	Search PPP title	None*	None \$	Search Service type	
ddle East	Saudi Arabia	Vaccination against FMD in small farms near the big farms	0	लॉ ली ली	Communication, awareness campaigns Vaccination	Q
liddle East	Kuwait	Notifiable diseases control Kuwait		1 1 m	Disease prevention & control measures (other than vaccination) Surveillance Monitoring, Field activities	Q
					Animal production food safety and inspection Animal Welfare Clinical services Communication, awareness campaigns Disease prevention & control measures (other	



Middle East	Iraq	National Program for Rehabilitation of the Poultry Sector	B B	value chain of poultry products	control measures (ornation) than vaccination) Emergency preparedness & response Laboratory diagnosis On-farm biosecurity Production/control of veterinary products (including AMR control) Surveillance Training & education Vaccination
Middle East	Cyprus	Vaccination against BTV-8			Vaccination Vaccine purchase and storage, vaccinations
Middle East	Afghanistan	Engaging Veterinary Paraprofessionals for the National control of animal diseases in Afghanistan	9		Training & education  Monitoring,  mplementation
					isease prevention &



The State of the World's Animal Health

**Animal Diseases** 

Q SEARCH

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WHAT WE OFFER Y

MEDIA Y

WAHIS 7

Home » Articles » The vaccine shot that protected livestock in Morocco



# The vaccine shot that protected livestock in Morocco





#### **Developing partnerships and trust**

- 1. A vaccination campaign against PPR costs Morocco an average 12 million dollars, with 75% of the budget allocated to veterinary workforce and the remaining 25% to vaccine doses, which are locally produced.
- 2. Since the 1980s, Morocco has invested in developing its private veterinary sector, encouraging veterinaries to establish practices in rural areas.
- 3. Their presence not only ensures regular support to farmers but also provides an **effective network of professionals** on which animal health authorities can promptly when vaccination campaigns need to be deployed.
- 4. The Veterinary Services have cooperated with Moroccan pharmaceutical companies from the beginning to produce a vaccine against PPR. As of today, two companies are producing effective PPR vaccines in Morocco. This enables the country to access reliable, field-tested vaccines at competitive prices, while minimising the risk of supply shortages during large-scale vaccination campaigns.



#### Vaccination against FMD in small farms near the big farms



Alkharj Province in Riyadh Region is the capital of milk production in Saudi Arabia because it contains the big milk production farms like Almarai and Alsafi, near these farms there are a lot of small farms for milk and meat production and they are sometimes the source of infection to those big farms, so those big farms of big companies presented by Saudi milk producers association agreed with participation of Ministry of Environment, Water and Agriculture to provide Foot and Mouth Disease Vaccine to vaccinate animals in those small farms.



#### WOAH Public-Private Partnership Database

Open Access Interactive Collaborative 100+ PPP Stories













Animal Disease control and eradication 31 countries

Livestock productivity

27 countries

Improve competencies of veterinary professionals and paraprofessionals 21 countries

Improved livelihood and employment 51 countries













Improve the quality of veterinary services 42 countries Improve food safety and security 17 countries AMR Control

10 countries

Improve Market
Access
10 countries

www.woah-ppp-database.com



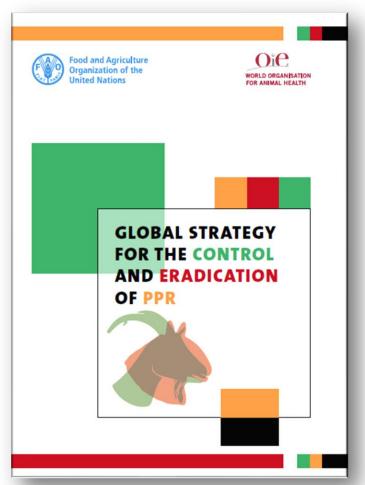
## What are the probable areas for PPP intervention in PPR Global Control and Eradication Strategy?







## WOAH/FAO Global Strategy for the control and eradication of PPR (GCES) highlights PPPs in SWOT analysis



Component 1 – PPR control and eradication	Weakness: Vaccine delivery hampered by insufficiently developed private-public partnerships (PPP)
Component 2 – Strengthening Veterinary Services (VS)	Opportunity: Possibilities to develop PPPs by using para-professionals and community animal health workers (CAHWs) in some specific contexts under veterinary supervision
Component 3 – Prevention and control of other major diseases of small ruminants	Weakness: Some already mentioned for PPR and VS, e.g. VS to be improved, lack of appropriate delivery systems and PPP, other priorities than animal health and veterinary public health (VPH), weak roles of some stakeholders (producers and consumers, private veterinarians, etc.)  Opportunity: Some already mentioned for PPR and VS, e.g. growing

production and improved control of animal diseases, PPP for

improvement of the efficacy of animal health systems, etc.



## How can PPP strengthen the capacity of veterinary services

- 1. PPR diagnosis system
- 2. PPR Surveillance system
- 3. PPR Prevention and control system
- 4. Legal framework for PPR prevention and control
- 5. Stakeholders' involvement

- 1. Can PPP ensure **timely availability** of PPR vaccine, diagnostics and other veterinary inputs by creating robust supply chain of retailers, distributors and manufacturers?
- 2. Can PPP assist **training** of veterinary professionals, paraprofessional and community animal health workers for efficient veterinary service delivery?
- 3. Can PPP improve awareness among small ruminant farming communities/ pastoralists for effective adoption of animal health and welfare practices?
- 4. Can PPP improve the surveillance, control/ eradication of PPR in the targeted PPR episystems through the strengthening of public-private platforms along with community?
- 5. Can PPP empower livestock entrepreneurs to produce and market quality livestock products for the domestic and export?



#### **Diversity of Private Partners**

















Policy Makers, **Animal Health** services providers Veterinary Professional. Paraprofessional, community animal health workers





Farmers, Communities producer association. livestock entrepreneurs and industries, civil society









Livestock Traders. slaughterhouses, Processors for Value added livestock products





exporter of value-

added livestock

products





Research on area specific veterinary inputs, socioeconomic research for sustainable livestock production, Donor/ international development

#### Potential value addition by PPPs

- 1. Development of the private veterinary sector
- 2. Training and education to veterinary professionals, paraprofessionals and community animal Health workers and their efficient regulation
- 3. Infrastructure development e.g. diagnostic laboratories, slaughter-houses
- 4. Technology adoption and good health practices by Awareness creation through community, producers' association (health certification) and Livestock entrepreneurs/progressive farmers

- 5. Mass access of good quality and costefficient veterinary inputs (medicines, vaccines, biosecurity products etc)
- 6. Access to markets for live sheep and goats and products from sheep and goats through sanitized trade



Meaningful partnerships among relevant stakeholders in the small-ruminant value chain





**Objective:** To help countries improve their prevention and control programmes via a **systems approach**, building capacity in the **transversal areas with significant coordination and specific targets** 

Covering all areas of the Veterinary Domain for all diseases

« Classic » PVS **Evaluation** PVS **Evaluation** with PPR Specific

Actionable, concrete recommendations to next steps in PVS Pathway

Specific assessment e.g., on PPR control and/or eradication

Specific Content (PPR)



#### **PVS-PPR** mission tools



#### Guiding Principles of an OIE PVS Evaluation mission (with PPR Global Eradication Programme Supplement)

Developed by the PVS/PPR Specific Content Methods Task Group comprising: J Stratton, D Sherman, N LeBoucq, G Ferrari, J Soula, B Diop, and L Cameroun/C Loi (Secretariat), reviewed by S. Münstermann incorporating the experience of eight PVS/PPR specific content pilot missions undertaken during the period March 2017 to October 2019.

#### General

- An OIE PVS Evaluation (with PPR Global Eradication <u>Programs</u> Evaluation (PPR-GEP) mission is an OIE PVS Evaluation (or Fc includes specific content or a dedicated focus on national VS capaci and eradication.
- The OIE PVS Evaluation (or Follow Up) mission (PPR-GEP) is reported on as a mission covering the entire veterinary domain in issues and diseases
- The PPR specific aspect is not the main focus of the mission, rather, it to the generic mission and report, which must be completed in full.

#### The OIE PVS Team and the PPR Specialist Role

- OIE PVS Evaluation (PPR-GEP) missions will generally require t expert, the "PPR Specialist" to the standard mission team. The dura same as for a normal PVS Evaluation or Evaluation Follow Up missio lengths for previous PVS Evaluations can be referred to as a guide.
- Where a country accepts to host an OIE PVS Evaluation (PPR-GEP)
  as designated by the OIE, will be responsible for leading and coaspects of the mission preparations, conduct and report. To better 
  generic whole-of-system PVS mission, this PPR specialist will not al:
- The PPR Specialist will be supported by a "PPR secondary" (Team I nominated by the PVS Team Leader in consultation with the PPR Sp
- The involvement of the PPR Specialist and Secondary in the ge assigning drafting of CCs, is still required, but should be carefully t given workloads, noting the PPR Specialist has primary responsibi Experience has shown that the PPR Specialist can usefully contribu Component II relevant to disease management such as surveillance focus on these elements of VS capacity.
- Other members of the PVS team, including the Team Leader, will p
  on the mission as per a normal PVS Evaluation mission, unless their
  relevant to PPR are sought by the PPR specialist (e.g. PPR questic
  site visit the PPR specialist is unable to attend, or provision of comme
  annex). General contributions on the PPR element should generally

#### APPENDIX [X]

Specific Content on Peste des Petits Ruminants (PPR) in relation to the PPR Global Eradication Programme<sup>1</sup>

#### **Executive Summary**

#### Introduction

The OIE has decided to offer PVS Evaluation or PVS Follow-Up Evaluation missions with specific content to its Member Countries, with the initial priority topic selected as PPR. This concept has received positive feedback from OIE Member Countries and key partners including at the OIE PVS Pathway Think Tank Forum of April 2017, and via many consultations since, including at the OIE General Sessions of 2017 and 2018, and at OIE Regional Commission Conferences around the world over this period.

This new approach aims at further enhancing the profile and impact of the PVS Pathway, as well as helping countries better manage their PPR control/eradication programmes via a systems approach. It also brings full consistency among OIE global high-level strategic priorities, including the declaration of PPR global eradication by 2030 supported by the adoption of the FAO-OIE Global Strategy for the Control and Eradication of PPR (GCES) in April 2015. The need to reinforce national Veterinary Services, in line with OIE standards on the quality of Veterinary Services, is an indispensable condition to the efficient and sustainable control of PPR and other small ruminant diseases, and this is well reflected in the GCES and the PPR Global Eradication Programme (PPR GEP), which serves as the first five-year implementation plan of the 15-year GCES.

The PVS/PPR specific content is based on 32 of the 45 Critical Competences in the PVS 7th edition which have been identified as particularly relevant to PPR control and eradication efforts (PPR-related CCs). These 32 PPR-related CCs are linked to different Stages of the GCES as shown in the table below. They also form part of the revised PMAT tool (PMAT 2). It is recommended to carry out a PMAT exercise during the PVS - PPR evaluation to complement and strengthen the evaluation.

CC relevant in PPR Stage 1 - Assessment (11)	CC relevant in PPR Stage 2 - Control (15)	CC relevant in PPR Stage 3 - Eradication (2)	CC relevant in PPR Stage 4 - Post-Eradication (4)
I.2.A; I.3; II.1.A; II.1.B; II.2;	I.1.A; I.1.B; I.2.B; I.5**; I.6.A; I.6.B; I.7; I.8;	 II.1C; II.12.A	 I.9; II.3; II.5;
II.4.B;	II.4.A; II.6; II.7.B;		IV.5
III.2, III.3, III.4, III.5.*;	III.1; III.6;		
IV.1 A***,	IV.1 B***; IV.6		

Following feedback from OIE members, partners and experts, the full integrity of the PVS Evaluation or



Based on recommendations of PVS Evaluation with specific focus on PPR and Members' Need

#### **PVS Targeted Support**

- 1. Public-Private Partnerships
- 2. Workforce development
- 3. Veterinary Legislation Support Programme
- 4. Sustainable Laboratories Mission
- 5. Veterinary Laboratory & Vet Education Twinning Programmes



## Key steps for successful PPP

**Establish** the need for PPP and defining the outcome to be delivered

Periodically **review**performance and **re-evaluate**the need for PPP

e-evaluate eed for PPP Engage with stakeholders to understand their interests and establish their role and support

**Monitor and assure** that activities are done to the agreed standards and evaluating outcomes and impacts

**Define** the nature of the partnership

**Initiate** the PPP, ensuring that it is deliverable, committing resource and implementing it

Source: The OIE PPP Handbook: Guidelines for Public-Private Partnerships in the veterinary domain

## Thank You

12, rue de Prony, 75017 Paris, France T. +33 (0)1 44 15 19 49

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## Thank you

Share your PPP experiences in the veterinary domain Contact us <a href="mailto:ppp@woah.org">ppp@woah.org</a>

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#### Performance of Veterinary Services Pathway (PVS)

PPP integrated in the PVS Pathway



## ORIENTATION

Orientation Training Workshops
 Lessons Learnt Workshops



## PVS Pathway

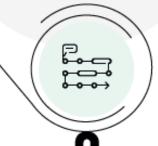


#### **EVALUATION**

- Evaluation: Terrestrial and Aquatic
- Follow-Up
- Self-Evaluation
- Specific Content:
- PPR, rabies, ASF

TARGETED 4

- One Health Integration (PVS/IHR)
- Veterinary Legislation
- Sustainable Laboratories
- Workforce
   Development
- Public-Private Partnerships





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**PLANNING** 

- Strategic Planning
- Workforce Assessment

#### Types of Public-Private Partnership



#### Typological analysis of public-private partnerships in the veterinary domain

Margot Galière \* Marisa Peyre \* Facundo Muñoz \* Mariline Poupaud \* Alain Debove \* François Roger \* Isabelle Dieuzy-Labaye \*

- World Organisation for Animal Health (OIE), Paris, France, 2 CIRAD, UMR ASTRE, Monipeller, France, Yrond Organisation for Animal repairs (Vinc), Plans, Yranson,
   ASTRE, CIRAD, INRA, Univ Montpellier, Montpellier, France.
- These authors contributed equally to this work. Innese aumors currentiete equacy so this work.
   marisa peyre@cirad.tr (MP); isabele.dieury-labaye@cie.int (IDL)

#### Public-Private Partnerships (PPPs) are defined as a collaborative approach in which the



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Competing interests: The authors have declared that no competing interests exist.

public and private sector share resources, responsibilities and risks to achieve common objectives and mutual benefits in a sustainable manner, PPPs are identified as a key solution to reinforce Veterinary Services. However only limited information is available on the scope, added value and enabling factors of PPPs in this sector. The aims of this study were to develop a typology of PPPs in the veterinary field and to identify key success factors and obstacles to their implementation. A structured questionnaire was sent to all 181 World Organisation for Animal Health (OIE) Member Countries and to 47 private contacts, 36 different variables characterizing PPP initiatives were collected. 97 examples of PPPs were retrieved from 76 countries. Dimensionality reduction techniques were combined with clustering and discrimination methods to establish a typology of PPPs and to derive a set of simple rules to classify new instances of PPPs. Three clusters were identified, separated according to two main variables: the type of private partners and the type of interaction. Cluster 1, transactional PPPs, represented the traditional understanding of PPPs by Veterinary Services, initiated and funded by the public sector, giving service delivery accreditation to mostly private veterinarians; cluster 2, collaborative PPPs, included partnerships between producer associations and public Veterinary Services, driven by trade interests; cluster 3, transformational PPPs, represented joint programs initiated and funded by private companies and initially driven by business development objectives. Specific success factors and key obstacles affecting the performances and sustainability of these initiatives were identified for each cluster. This study represents the first practical attempt to develop a meaningful typology of PPPs in the field of animal health and to identify fundamental obstacles currently inhibiting the development of PPPs, and suggests ways to support national Veterinary Services in overcoming these obstacles.

Public-Private Partnerships (or PPPs) are broadly defined as mutually beneficial collaborations between the public sector and a number of potential private collaborators [1]. Often





Definition

Government procurement of specific animal health/sanitary services from private veterinary service providers

Private stakeholders Private veterinarians. Veterinary paraprofessionals, community-based animal health workers

Main initiative sector Public



Definition Joint commitment between the public sector and end- beneficiaries to deliver mutually agreed policies/ outcomes	Private stakeholders End-benefeciaries, often producer organizations	Main initiative sector Public Private
----------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------	---------------------------------------------

#### TRANSFORMATIVE PPP

|--|

#### Building partnership capacities

#### **PPP Handbook**



http://www.oie.int/publicprivatepartnerships/OIEPPPHandbook

#### **E-Learning Courses**



#### **Publications**

RESEARCH ARTICLE

#### Typological analysis of public-private partnerships in the veterinary domain

Margot Galière⊚¹º, Marisa Peyre⊚²º , Facundo Muñoz⊚², Mariline Poupaud⊚², Alain Dehove¹, François Roger⊚², Isabelle Dieuzy-Labaye¹ ,

- 1 World Organisation for Animal Health (OIE), Paris, France, 2 CIRAD, UMR ASTRE, Montpellier, France, ASTRE, CIRAD, INRA, Univ Montpellier, Montpellier, France
- These authors contributed equally to this work.
- \* marisa.peyre@cirad.fr (MP); isabelle.dieuzy-labaye@cie.int (IDL)

#### Abstract

Public-Private Partnerships (PF public and private sector share i objectives and mutual benefits in tion to reinforce Veterinary Servi scope, added value and enabling to develop a typology of PPPs in obstacles to their implementation Organisation for Animal Health ( ferent variables characterizing P retrieved from 76 countries. Dime tering and discrimination method ple rules to classify new instance according to two main variables: Cluster 1, transactional PPPs, re nary Services, initiated and funde to mostly private veterinarians; c producer associations and public transformational PPPs, represer nies and initially driven by busine key obstacles affecting the perfo fied for each cluster. This study i typology of PPPs in the field of ar inhibiting the development of PP vices in overcoming these obstai

#### DESEADON ADTICLE

An evaluation tool to strengthen the collaborative process of the public-private partnership in the veterinary domain

Mariline Poupaud () 1,2\*, Nicolas Antoine-Moussiaux², Isabelle Dieuzy-Labaye³, Marisa Peyre¹

1 UMR ASTRE, Univ Montpellier, CIRAD, INRAE, Montpellier, France, 2 Fundamental and Applied Research for Animals and Health (FARAH), University of Liège, Liège, Belgium, 3 World Organisation for Animal Health (OEL) Paris, France

\* mariline.poupaud@cirad.fr, mariline.poupaud@gmail.com

#### Abstract

Public-private partnerships (PPPs) in the veterinary domain are widely implemented worldwide and can help to strengthen the capacities of Veterinary Services. Few analyses have been made of these initiatives. This study is aimed at developing an evaluation tool based on participatory approaches and focusing on the quality of PPP processes in the veterinary domain. The tool was divided into ten sections relevant to PPP process organisation and activities. The 44 evaluation criteria and six quality attributes (operationality, relevance, acceptability, inclusiveness, adaptability, and stability) were identified based on literature review and case-study application. The tool was adjusted during four regional PPP training workshops bringing together stakeholders from both public and private sectors. Finally, the tool was validated through an experts' elicitation process and applied in the field in Paraguay. The tool was developed in a non-normative perspective to help the partners adapt the PPP to their specific context, to maximize the opportunities and minimize the risks of such collaborations, and to formulate adapted recommendations to strengthen and improve the PPP collaborative process and thus the outcomes. In an ex-ante perspective, this tool would also help public and private actors to engage and develop a PPP process following the best possible practices. The aim of this tool is to help decision making in terms of PPP development and implementation in the veterinary domain to ensure the added value and relevance of such a collaborative approach in different countries worldwide.

- •https://doi.org/10.1371/journal.pone.0224079
- •https://doi.org/10.1371/journal.pone.0252103

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35 Countries







#### How is WOAH building partnership capacities?

